

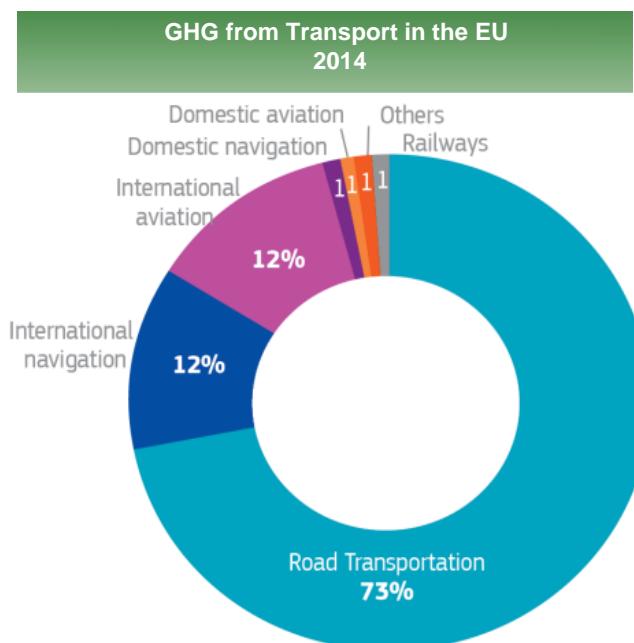
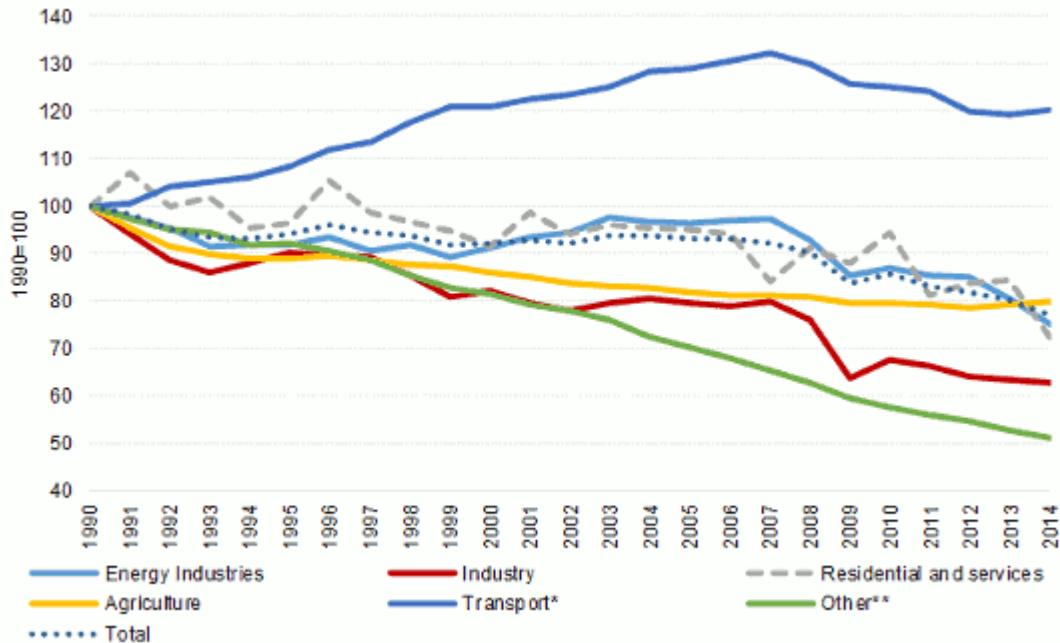
ALIMENTATION
COUCHE-TARD INC.

PROSPECTS FOR THE FUTURE ROAD TRANSPORTATION MARKET

Sjur Haugen
Director Product Quality & Development
16.03.17



EU GHG EMISSIONS FROM TRANSPORT UP 20% SINCE 1990



THE BIG PICTURE – WHAT HAS HAPPENED THE LAST YEARS – AND MONTHS?



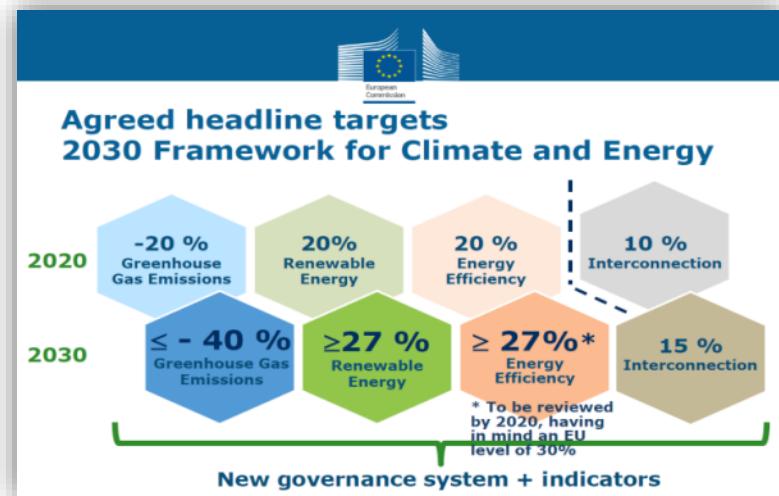
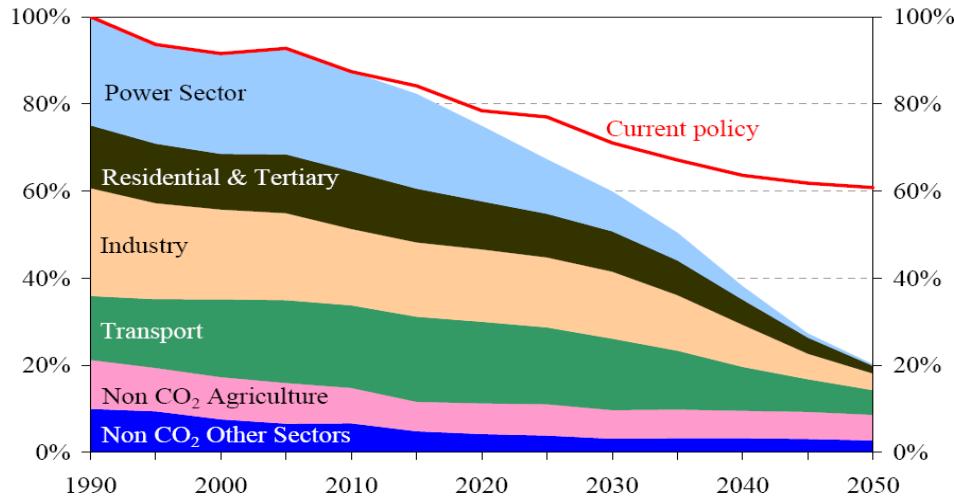
Republican presidential nominee Donald Trump pledges to cancel the Paris climate agreement at an oil and natural gas conference in North Dakota on Thursday. It was Trump's first speech detailing the energy policies he would advance from the White House

• Donald Trump would allow Keystone XL pipeline and end Paris climate deal

Agreement – or not?

- Restrict GHG emissions to keep global temperature well below an increase of 2°C
- EU committed to 40% GHG reduction by 2030 vs. 1990
- Global Carbon Neutrality by the end of the century

TOWARDS CARBON NEUTRALITY – LEGAL FRAMEWORK



RED

- 10% renewable fuel by 2020 on energy basis
- Minimum 50% GHG reduction from bio fuels
- Double counting

FQD

- WTW 6% GHG reduction by 2020
- ILUC – max 7% biofuels from 1G feedstock

Renewable Energy Directive II

- Proposed by the EU Commission on November 30, 2016
- Main overarching target is to decarbonize the transport sector
- “Advanced” renewable fuel
 - *Increased share from 1,5% in 2021 to 6,8% in 2030*
 - *of which at least 3,6% advanced biofuels*
- To mitigate possible ILUC, food based bio fuels to be reduced from max 7% in 2021 to 3,8% in 2030
- New advanced biofuels to demonstrate at least 70% GHG emission reduction compared to fossil fuels



NORWAY - STEPS OUT OF LINE WITH EU

1. For 2017:

- The renewable fuel requirement up from 5,5% (2016) to 7%
- Minimum 4% of the volume sold to gasoline vehicles shall be bio fuel (ethanol)
- Minimum 1,5% of total fuel volume in road transportation sector shall be “advanced biofuel”

✓ but expensive

✓ But less flexibility

? Availability and cost

2. 20% bio fuels in 2020

- Amplifies all previous arguments related to unpredictability
- Doubles the renewable target compared to the EU Renewable Energy Directive
- Advanced biofuel to increase from 1,5% to 8% in 2020
- Remaining 12% could be 1G biofuel which would be in conflict with the ILUC directive
- Fuel offered will have to comply with existing EN specifications
- Escalating fuel product cost and Taxes and VAT would come on top



Blending Requirements ✗ Acceptable Feedstock ✗ Availability ✗ Fuel Specifications ✗ Infrastructure
= ERROR

«DE-FOSSILIZE» ROAD TRANSPORT - OPTIONS

Improve the base fuels



Renewable Fuel



Electric Mobility



Hydrogen



RENEWABLE FUELS - DIESEL



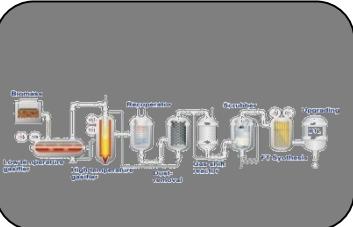
1G BioDiesel (FAME)

- Surplus capacity
- Quality limitations B7 = ok
- Up to 60% GHG reduction
- Rape, Soya, Sunflower etc.



“1,5G” Renewable Diesel (HVO)

- Capacity deficit
- High fuel quality = high blending possibility %
- Up to 90% GHG reduction
- Animal waste, used cooking oil, palm oil etc.



2G Cellulose BioDiesel (BTL)

- Highly complex and expensive technology
- Not commercially available
- Up to 70% GHG reduction expected
- Forest / cellulosic material



SIGNIFICANT HVO SUPPLY DEFICIT ON THE HORIZON - ALREADY SURFACING



In the last 5 years, HVO has been developing rapidly

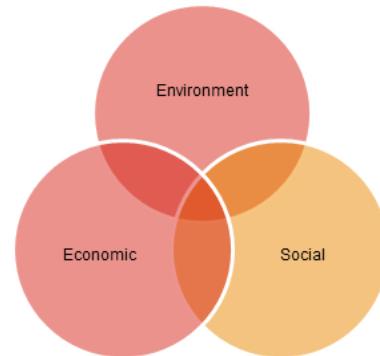


Source: GREENEA analysis

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FEEDSTOCK

Sustainability dilemmas - Examples



Rape Oil	Pine Oil	Animal waste	UCO	Palm Oil
Produced in Europe	Produced in Europe	Available in Europe	Available in Europe	Not produced in Europe
Fodder & Fuel	Bi product used in chemical industry	Waste/ bi product material	Waste material	Food or Fuel
Probably no ILUC	No ILUC but replaced by fossil feedstock in chem	Could have ILUC	No ILUC	Possible LUC/ILUC Essential employer
0,7 ton oil/ha Low CO ₂ capture/ha/year	Limited volume Medium CO ₂ capture/ha/year	Limited volume	Limited volume	4 ton oil/ha High CO ₂ capture/ha/year
Growth potential?	No growth potential	Eat more meat?	Limited growth potential	Growth potential

CIRCLE K – ELECTRIC MOBILITY

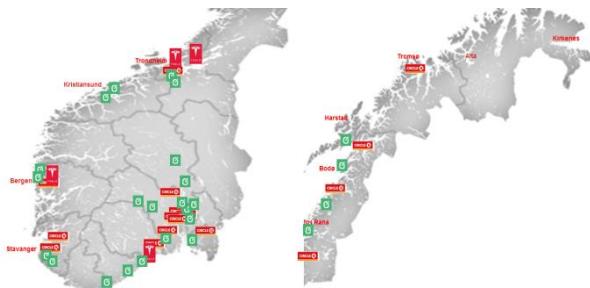
Norway:



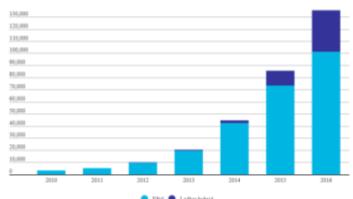
BEV: approx. 110.000

Quick chargers in CK network: 50+

Partners: Grønn Kontakt and Tesla



Antall elbiler og ladbare hybrider i Norge



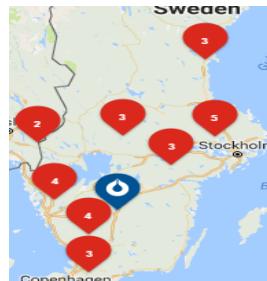
Sweden:



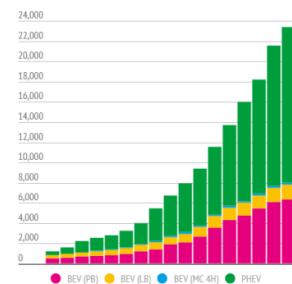
BEV. approx : 9.000

Quick chargers in CK network: 31+

Partner: CLEVER



ANTAL LADDBARA FORDON I SVERIGE 2012-2016



Danmark



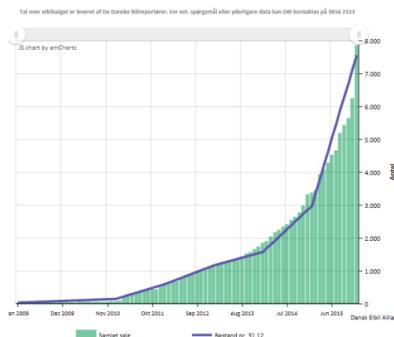
BEV: approx. 9.000

Quick chargers in CK network: 17

Partner: E-On and CLEVER



SALGS- OG BESTANDSTAL FOR ELBILER I DANMARK



BUT IS “ALL ELECTRIC” REALLY THE ANSWER ALL OVER?



HYDROGEN – A ZERO EMISSION SOLUTION?

- It all started with hydrogen – and «all» is still hydrogen
- So why not as a fuel?
 - All hydrogen on earth is trapped in water or hydrocarbon = must be produced
- Problem:
 - Production is highly energy intensive
 - No infrastructure is available – must be built on a global scale
 - Very low energy density – must be compressed – 700 bar
 - Material compatibility – increased cost
 - Hydrogen highly explosive requiring expensive fuel stations
 - Hydrogen require new engine technology (fuel cells)
- More efficient to use electricity and gas directly as fuel
- Should the world turn to hydrogen the risk is increased CO₂ emissions
- Hydrogen – a very costly solution

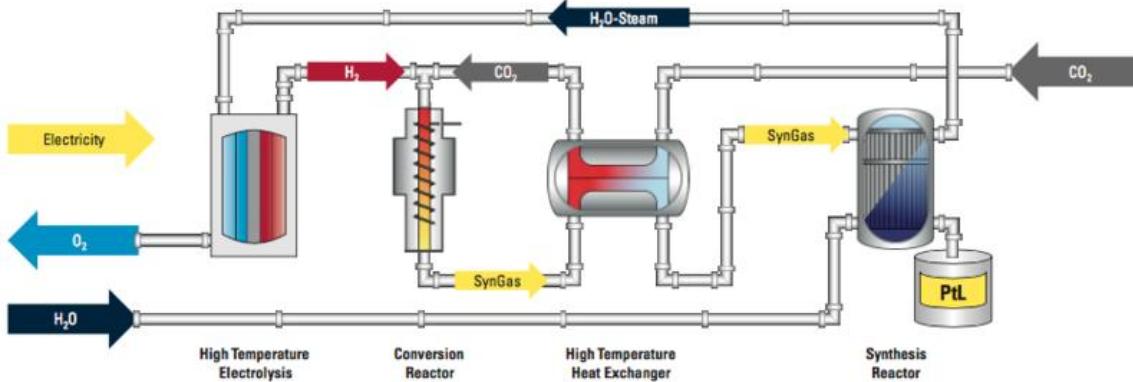
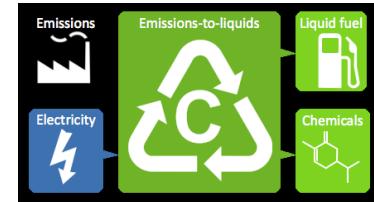


Today,
95%
of hydrogen is
produced from fossil
fuels



AN ALTERNATIVE WAY TO USE HYDROGEN (AND CO₂)

- The key is to turn CO₂ from the problem to a part of the solution
- Carbon Capture and Utilization (CCU / CCR) – reusing CO₂
- CCU/CCR – the only way to reach a positive market based pricing of CO₂
- «Electrofuels»



CIRCLE K – BEING PART OF THE SOLUTION

1. Circle K will continue to be an early mover in the supply of economically viable fuel products having less environmental footprint
2. Circle K will continue to offer E5, B7 and HVO to the market
3. Circle K will continue to use renewable fuels in accordance with the EU sustainability requirements
4. Circle K will continue to expand its engagement in electric mobility
5. Circle K is an independent retailer responding to the market demand and not to the interests of the oil industry



Circle K – A Part of the Solution